



Grant Thornton

Financial Statements

Douglas College Foundation

March 31, 2017

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**DOUGLAS COLLEGE  
FOUNDATION**

## **STATEMENT OF MANAGEMENT RESPONSIBILITY**

The financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations. The integrity and objectivity of these statements are management's responsibility. Management is also responsible for all of the notes to the financial statements and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements. A summary of the significant accounting policies are described in Note 2 to the financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced. The internal controls are designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements.

The Douglas College Foundation Board is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and exercises these responsibilities through the Finance Committee. The Finance Committee reviews internal treasurer reports on a semesterly basis and external audited financial statements yearly.

Grant Thornton conducts an independent examination, in accordance with Canadian auditing standards, and expresses their opinion on the financial statements. The external auditor has full and free access to financial management of Douglas College Foundation and meets when required. The accompanying Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the financial statements.

On behalf of Douglas College Foundation

A handwritten signature in cursive script, reading "Leanne Poon".

Leanne Poon  
Executive Director, Douglas College Foundation

A handwritten signature in cursive script, reading "Tracey Szirth".

Tracey Szirth  
Vice President, Administrative Services and  
Chief Financial Officer

June 20, 2017

# Independent Auditor's Report

Grant Thornton LLP  
Suite 1600, Grant Thornton Place  
333 Seymour Street  
Vancouver, BC  
V6B 0A4

T +1 604 687 2711  
F +1 604 685 6569  
www.GrantThornton.ca

To the Board of Directors of  
Douglas College Foundation

We have audited the accompanying financial statements of Douglas College Foundation, which comprise the statement of financial position as at March 31, 2017 and the statements of operations and changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

## Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Douglas College Foundation as at March 31, 2017 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

#### Report on other legal and regulatory requirements

As required by the Societies Act of British Columbia, we report that, in our opinion, these accounting principles have been applied on a basis consistent with that of the preceding year.

Vancouver, Canada  
June 20, 2017



Chartered Professional Accountants

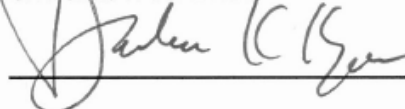
# Douglas College Foundation

(Incorporated under the Society Act of British Columbia)

## Statement of Financial Position

March 31	2017	2016
<b>Assets</b>		
Cash and term deposits	\$ 2,225,421	\$ 2,346,484
Interest and other receivables	167,364	141,960
Investments - endowment funds		
Restricted cash	2,556,523	1,537,124
Consolidated Trust Fund, Vancouver Foundation (Note 4)	15,314,334	14,184,305
	17,870,857	15,721,429
	\$ 20,263,642	\$ 18,209,873
<b>Liabilities</b>		
Due to Douglas College (Note 6)	\$ 15,188	\$ 14,029
<b>Net assets</b>		
Endowment funds		
Contributed principal		
Bursaries	5,893,514	5,208,938
Awards	2,331,093	2,063,336
Scholarships	1,639,240	1,628,798
Cultural, athletic and other	2,716,493	2,616,499
Programs, projects and events	1,373,387	1,362,414
Matching funds (Note 3)	86,412	129,283
	14,040,139	13,009,268
Retained returns from investments (Note 5)	3,830,718	2,712,161
	17,870,857	15,721,429
Distributable income		
Bursaries	34,879	27,236
Awards	21,070	13,046
Scholarships	19,868	16,223
Cultural, athletic and other	137,177	122,881
Programs, projects and events	88,916	78,120
	301,910	257,506
Non-endowment funds	2,075,687	2,216,909
	20,248,454	18,195,844
	\$ 20,263,642	\$ 18,209,873

On behalf of the Board,

 Director

 Director

# Douglas College Foundation

## Statement of Operations and Changes in Net Assets

Year ended March 31, 2017

	Endowment		Non-endowment	2017 Total
	Contributed Principal	Distributable Income		
Revenues				
Contributions				
Individuals, corporations and foundations	\$ 774,572	\$ -	\$ 564,097	\$ 1,338,669
Douglas College	73,375	-	825,377	898,752
Investment income	65,594	510,050	17,571	593,215
	913,541	510,050	1,407,045	2,830,636
Unrealized gains (Note 5)	1,118,557	-	-	1,118,557
	2,032,098	510,050	1,407,045	3,949,193
Distributions				
Bursaries	-	200,567	113,089	313,656
Awards	-	83,931	51,173	135,104
Scholarships	-	57,670	86,137	143,807
Cultural, athletic and other	-	79,369	93,293	172,662
Douglas College student aid	-	-	919,488	919,488
Urban ecology	-	35,112	30,050	65,162
Programs, projects and events	-	8,997	130,207	139,204
Capital (Note 6)	-	-	7,500	7,500
	-	465,646	1,430,937	1,896,583
Excess (deficiency) of revenues over distributions	2,032,098	44,404	(23,892)	2,052,610
Fund balance, beginning of year	15,721,429	257,506	2,216,909	18,195,844
Transfer between funds	117,330	-	(117,330)	-
Fund balance, end of year	<b>\$ 17,870,857</b>	<b>\$ 301,910</b>	<b>\$ 2,075,687</b>	<b>\$ 20,248,454</b>

See accompanying notes to the financial statements.

# Douglas College Foundation

## Statement of Operations and Changes in Net Assets

Year ended March 31, 2016

	Endowment		Non-endowment	2016 Total
	Contributed Principal	Distributable Income		
Revenues				
Contributions				
Individuals, corporations and foundations	\$ 165,334	\$ -	\$ 696,183	\$ 861,517
Douglas College	149,068	-	723,432	872,500
Investment income	55,639	474,840	19,478	549,957
	370,041	474,840	1,439,093	2,283,974
Unrealized losses (Note 5)	(317,892)	-	-	(317,892)
	52,149	474,840	1,439,093	1,966,082
Distributions				
Bursaries	-	190,596	124,317	314,913
Awards	-	72,642	72,970	145,612
Scholarships	-	60,039	162,786	222,825
Cultural, athletic and other	-	75,185	115,302	190,487
Douglas College student aid	-	-	869,935	869,935
Urban ecology	-	33,782	22,050	55,832
Programs, projects and events	-	10,050	100,506	110,556
Capital (Note 6)	-	-	9,700	9,700
	-	442,294	1,477,566	1,919,860
Excess (deficiency) of revenues over distributions	52,149	32,546	(38,473)	46,222
Fund balance, beginning of year	15,666,241	224,960	2,258,421	18,149,622
Transfer between funds	3,039	-	(3,039)	-
Fund balance, end of year	\$ 15,721,429	\$ 257,506	\$ 2,216,909	\$ 18,195,844

See accompanying notes to the financial statements.



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# Douglas College Foundation

## Statement of Cash Flows

Year ended March 31

2017

2016

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Cash derived from (used in)

### Operating

Excess of revenues over distributions	\$ 2,052,610	\$ 46,222
Unrealized (gains) losses	(1,118,557)	317,892
Change in non-cash operating working capital		
Interest and other receivables	(25,404)	(14,057)
Due to Douglas College	1,159	1,936

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909,808 351,993

### Investing

Acquisition of investments	(11,472)	(752,311)
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Net increase (decrease) in cash 898,336 (400,318)

Cash and cash equivalents, beginning of year 3,883,608 4,283,926

Cash and cash equivalents, end of year \$ 4,781,944 \$ 3,883,608

Cash and cash equivalents is comprised of

Cash and term deposits	\$ 2,225,421	\$ 2,346,484
Restricted cash	2,556,523	1,537,124

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\$ 4,781,944 \$ 3,883,608

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# Douglas College Foundation

## Notes to the Financial Statements

March 31, 2017

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### 1. Nature of operations

Douglas College Foundation (the "Foundation") was established to advance education and community services and other charitable activities beneficial to Douglas College. The Foundation is incorporated under the Society Act of British Columbia and is a registered charity under the provisions of the Income Tax Act of Canada.

Douglas College currently provides all personnel, facilities and administrative services necessary to the operation of the Foundation.

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### 2. Summary of significant accounting policies

#### (a) Basis of presentation

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO").

#### (b) Use of estimates

In conformity with Canadian accounting standards for not for profit organizations, management is required to make estimates and assumptions that could affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the year. Actual amounts could differ from those reported.

#### (c) Revenue recognition

The Foundation follows the restricted fund method of accounting for contributions. Contributions are recognized as revenue when the amount to be received can be reasonably estimated and collection is reasonably assured.

##### *Donated equipment, material and services*

Donated equipment, material and services are recorded if fair value can be reasonably estimated and when these would otherwise have been purchased.

##### *Investment income*

Income is accrued as earned and is applied to the endowment fund as either contributed principal or distributable income.

##### *Retained returns*

Retained returns consist of realized and unrealized gains and losses on investments held for endowment funds.

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# Douglas College Foundation

## Notes to the Financial Statements

March 31, 2017

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### 2. Summary of significant accounting policies (continued)

#### (d) Fund accounting

Restricted fund amounts are presented as follows:

##### *Endowment funds*

Endowment funds are invested according to guidelines and directions established by the board of directors. Assets in the portfolio may include bonds, short-term cash instruments, Canadian and international stock, and holdings in Canadian and international equity funds. The Foundation earns income on all funds.

Distribution of contributed principal of the endowment funds is prohibited; investment income earned on these funds is distributed in accordance with the provisions of each endowment agreement.

##### *Distributable income*

Distributable income consists of interest and investment income earned on fund principal, held for distribution.

##### *Non-endowment funds*

Non-endowment funds are held pending distribution in accordance with specific directives from the donors.

#### (e) Cash and cash equivalents

Cash and cash equivalents consists of cash on hand, balances held with banks and term deposits.

#### (f) Financial instruments

At each reporting date, the Foundation measures its financial assets and liabilities at cost or amortized cost, except for the Foundation's investments held in the Consolidated Trust Fund of the Vancouver Foundation, which are measured at fair value. All changes in fair value of the Foundation's investments are recorded in the statement of operations. The financial instruments measured at amortized cost are cash, interest and other receivables, and due to Douglas College.

For financial assets measured at cost or amortized cost, the Foundation regularly assesses whether there are any indications of impairment. If there is an indication of impairment and the Foundation determines that there is a significant adverse change in the expected timing or amount of future cash flows from the financial asset, it recognizes an impairment loss in the statement of operations. Any reversals of previously recognized impairment losses are recognized in operations in the year the reversal occurs.

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# Douglas College Foundation

## Notes to the Financial Statements

March 31, 2017

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### 3. Contributions

#### (a) Pledges

As at March 31, 2017, the Foundation has pledges of \$66,500 (2016 - \$73,000).

#### (b) Matching funds

To attract contributions that will benefit students and the community, the Foundation participates in a matching fund program. At March 31, 2017, the total matching funds available for future matching is \$86,412 (2016 - \$129,283).

#### (c) Recapitalized funds

In the current year, the maximum of 10% (\$64,995) of income earned was allocated to contributed principal, other than to a non-designated endowment, for which 100% (\$599) of income is allocated to contributed principal. In 2016, 10% (\$54,101) of income earned was allocated to contributed principal, other than to funds under development, for which 100% (\$1,538) of income was allocated to contributed principal.

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### 4. Vancouver Foundation

	<u>2017</u>		<u>2016</u>	
	<u>Market value</u>	<u>Cost</u>	<u>Market value</u>	<u>Cost</u>
Consolidated Trust Fund				
Retractable (a)	\$ 13,652,279	\$ 11,271,893	\$ 12,643,708	\$ 11,260,421
Non-retractable (b)	<u>1,662,055</u>	<u>1,175,299</u>	<u>1,540,597</u>	<u>1,175,299</u>
	<u>\$ 15,314,334</u>	<u>\$ 12,447,192</u>	<u>\$ 14,184,305</u>	<u>\$ 12,435,720</u>

(a) On June 29, 2007, Douglas College Foundation established a retractable endowment fund with Vancouver Foundation. In accordance with the provisions of the Vancouver Foundation Act, the Consolidated Trust Fund is encroachable by Douglas College Foundation.

(b) In 1984 Douglas College Foundation established a non-retractable endowment fund with Vancouver Foundation. In accordance with the provisions of the Vancouver Foundation Act, this amount is held permanently by Vancouver Foundation.

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# Douglas College Foundation

## Notes to the Financial Statements

March 31, 2017

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<b>5. Retained returns from investments</b>	<u>2017</u>	<u>2016</u>
Realized gains		
Realized gain on \$4.9M withdrawn from HSBC in 2007	\$ 794,830	\$ 794,830
Realized gain from Vancouver Foundation reinvested capital	168,746	168,746
Accumulated unrealized gains		
Unrealized gain from Vancouver Foundation (difference between cost and market value at March 31)	<u>2,867,142</u>	<u>1,748,585</u>
Balance, end of year	<u>\$ 3,830,718</u>	<u>\$ 2,712,161</u>

The change in investments of (\$1,118,557) represents the increase in gain to date of (\$3,830,718) and a gain of (\$2,712,161).

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### 6. Related party transactions

The Foundation is related to Douglas College by virtue of the College providing administrative and staff resources to the Foundation, thus allowing donor contributions to fully support students.

The Foundation received \$898,752 (2016 - \$872,500) of contributions from Douglas College for student financial aid.

During the year, the Foundation received the following contributions which it forwarded to Douglas College as received:

- Cash and gifts in kind to be used for capital, totalling \$7,500 (2016 - \$9,700).
- Cash contributions of \$30,050 (2016 - \$22,050) for use by the Institute of Urban Ecology (Douglas College).

At March 31, 2017, the Foundation has a payable to Douglas College of \$15,188 (2016 - \$14,029). This amount is non-interest bearing with no set terms of repayment.

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### 7. Financial instruments

The carrying amounts of financial assets measured at cost are \$4,949,308 as at March 31, 2017 (2016 - \$4,025,568).

The carrying amounts of financial assets measured at fair value are \$15,314,334 as at March 31, 2017 (2016 - \$14,184,305).

The carrying amounts of financial liabilities measured at cost are \$15,188 as at March 31, 2017 (2016 - \$14,029).

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# Douglas College Foundation

## Notes to the Financial Statements

March 31, 2017

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### 7. Financial instruments (continued)

Management believes that the Foundation is exposed to the following risks with respect to its financial instruments:

#### *Market risk*

Market risk is the potential for financial loss to the Foundation from changes in the values of its financial instruments due to changes in interest rates, equity prices, currency exchange and other price risks. The majority of investments of the Foundation are with the Vancouver Foundation, which holds a well-diversified portfolio.

#### *Credit risk*

The Foundation is exposed to the risk that a counterparty defaults or becomes insolvent. The only financial instrument that potentially subjects the Foundation to concentrations of credit risk is its interest and other receivables.

The maximum exposure to credit risk in terms of receivables is \$167,364 as of March 31, 2017 (2016 - \$141,960). Management believes that the Foundation does not have a significant credit risk on their receivables as these are mainly from the Vancouver Foundation and HSBC.

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### 8. Disclosure required under the Societies Act

On November 28, 2016 the new British Columbia Societies Act came into force. Included in the new Act is a requirement to disclose the remuneration paid to all directors, and the ten highest paid employees and all contractors who are paid at least \$75,000 annually.

During the year, the Foundation paid no employees or contractors above \$75,000 and no amounts were paid to directors.

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### 9. Comparative figures

Certain prior year amounts have been reclassified to conform with the financial statement presentation in the current year.

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